

In June of 1944 the G-1 part of the office was merged with other G-1 personnel branches, and its members moved to other offices, in a general G-1 consolidation.³ Remaining in the Director's office were, for most of the following year, only Director Hobby, Deputy Director Rice, and Capt. Patricia Lee Chance, Executive Officer.

This—the number assigned to run an average WAC company—was the smallest number of officers with which the office was ever to attempt to operate. With the separation of the WAC Branch, G-1, the peculiar situation of the Office of the Director was that of having no real connection with G-1 Division, in which it was located. In the ensuing months, some confusion was inevitable. As G-3 Division had earlier pointed out, the Office of the Director was in nature, if not in size, actually a Special Staff division, and, while the position in G-1 proved more suitable than that in the Army Service Forces, it was never as appropriate to the military organization as that of a Special Staff division. The location nevertheless lent itself to relatively smooth operation during the remaining months in which the position of chief of G-1 Division was held by General White, an officer with wide knowledge and experience in WAC administration dating from the Corps' earliest days. After his departure, there was noted an increasing tendency toward activity by G-1 Division in projects more properly the concern of other staff divisions. No final solution to this dilemma was achieved at the War Department level, although some air commands began to place their WAC advisers on the special staff level, while the nine service commands moved them from G-1 to the immediate office of the commanding general.



MAJ. GEN. MILLER G. WHITE

Removal of Operating Duties

The assumption that the Office of the Director could function with so small a staff was based upon the belief that all operating duties could be removed and delegated to the new specialist groups in other divisions. To some extent this hope was justified when the WAC specialist groups in other offices, established at General Marshall's direction, came into full operation. For the last months of the war, a complete and harmoniously operating network of WAC specialists covered most of the headquarters offices, so that inquiries, investigations, calls, and necessary studies could be referred rapidly, and successfully, to recruiting experts, public relations experts, The Inspector General, and other

³ G-1 Office Memo to Div Chiefs, 25 May 44, Incl 1. WDWAC 314.7.