Newbern N C
Sept 24 1894

To His Excellency
Elias Carr Governor
of North Carolina

Dear Sir As the annual election of Directors of the A & N C R R is near at hand I have the honor to make a few suggestions to your Excellency

1st If a dividend is the only thing desired by the State, and it seems they have been satisfied with a 2% dividend. I will guarantee to give them a dividend at the end of the year of at least 2 pr %. I claim that this can be done by cutting off dead beats who are now drawing $800.00 to $900 per year -- and who can not earn one tenth part of this amt, in the position they attempt to fill - a large saving could be made by appointing a President who can give the business daily attention instead of 1/3 or 1/6 of his time to the affairs of the Road

Statement of affairs which they can never know, as long as the whole thing is kept within the ring, and known only in the State Chamber- If you will appoint me as Director with instructions to them to elect me President I will give my entire time to the Road and its best interest= I will refer you to any one in Newbern or all as I have been here upwards of 40 years

Very Respectfully
S, H, Hulford

State of North Carolina,
Executive Department,
Sept. 28th, 1894

Request from
S. F. Tuefora
to be appointed
President of A&
N.C.R.R.

Your present incumbent, is proffessing friendship for you and your friend Gov Jarvis, when in reality he is working for Ransom - they are the Strongest of friends although he is Shrewd enough to through dirt in your eys = If divedend is the ultimatum then all the Executive has to do is to promulgate that fact and any Man of medium Capacity, can assure the dividend
Do you consider it wise policy, to Send out of the State for cars when they can be built at home Just as cheaply and better than in Virginia - This would employ Mechanics and foster business men and others, who pay taxes to Suport the road and pay its bonds =
3rd I believe it would be of vast intirists to the State and individual Stockholders if three disinterested men could be appointed to examine the Treasurer books and afs and give the public a proper-