

OFFICE OF  
 ROCKY MOUNT MILLS,  
 ROCKY MOUNT, N. C.

SEND NOTHING BY EXPRESS  
 UNLESS SO INSTRUCTED.

PREPAY YOUR TELEGRAMS.

Dec 8 1894

Gov. Elias Carr  
 Raleigh N.C.

My dear Gov. Have felt for  
 some little time that I should write  
 you, have postponed hoping that  
 something might turn up by  
 which I could see my way clear  
 to see you. I fear I would be  
 doing both you and Doctr Carr  
 an injustice to withhold longer  
 my fears and convictions. There  
 are few people in this world that  
 I think indifferently or in any  
 official position, would so cheerfully  
 stand quietly down as I would  
 you. It would simply give me

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..... 189.....

genuine pleasure to be able to do  
 anything that you might intimate  
 you desired and in writing this  
 letter I feel I am serving you  
 by letting you exactly the situation  
 The Physician's place at the  
 Mills is a delicate and delicate  
 position to fill. In it the feelings  
 and wishes of the operators are to  
 be consulted to a greater extent  
 than in any other. The success  
 of the Physician depends very  
 largely upon the confidence that  
 they have in him. There might  
 come in our midst the most noted  
 Physicians from N. York and Mass

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3

.....189.....

a failure until he had had a long  
whisker in the vicinity and by degrees  
worked himself into the confidence of  
these people. Every Right Honorable Physician  
has shown hard for the position and  
would use every effort to beat any  
new man down. I have much work  
in this line to contend with and am  
strongly convinced that with any new  
Physician I would make a failure  
of the system. It does not lay  
in my power to make them  
accept a new man however  
skilled he may be in the  
science of medicine or however  
good he might show to serve them.

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4

189.....

They simply would not bear it. At Tarboro  
 N.C. they attempted same system &  
 was compelled to fix it up. It required  
 very careful Management to es-  
 tablish it here. I regard it as  
 one of our best features. I don't  
 know what I should have done  
 without it last summer. I really  
 feel Doctor Lee would be un-  
 derstanding a thing with failure  
 placing him in the face - and  
 I feel I should write you in  
 time before he makes plans or  
 acts relying upon this place.

It hurts me to seem writ- this  
 letter & do hope you appreciate

THOS. H. BATTLE, PRES.

J. H. RUFFIN, TREAS. & SUP'T.

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.....189.....

*My feelings in the matter.*

*Yours truly*  
*J. H. Ruffin Treas*