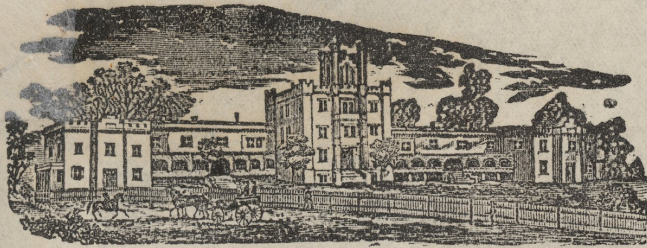


[To: Elias Carr, Raleigh, N.C.]



NORTH CAROLINA INSTITUTION  
FOR  
THE DEAF AND DUMB AND THE BLIND,  
JOHN E. RAY, Principal.

FREE TO ALL BLIND CHILDREN AND ALL COLORED DEAF CHILDREN OF  
SOUND MIND AND BODY IN NORTH CAROLINA.

Raleigh, N. C., Jan. 8th, 1897.

Hon. Elias Carr,

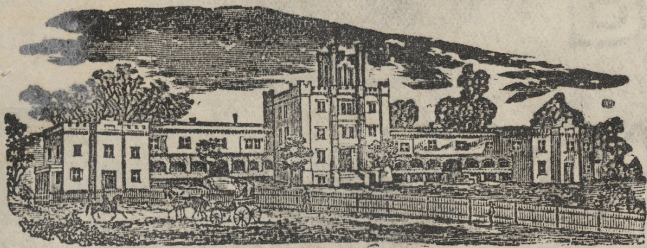
Governor of N.C.,

My dear Sir:-

I have read with profound interest your most admirable Message to the General Assembly, especially the parts referring to our State Institutions. Will you permit me to express the feelings of approval which well up in my heart, and the gratitude which I have experienced in connection with the same.

As the servant of this Institution, I do not see what more we could ask of you, our honored Chief Executive. We thank you most profoundly.

I cannot refrain from also referring to the excellent recommendations which you make with reference to the mutual aid policy between the various Institutions of our Commonwealth. That is the principle that I have advocated for more than fifteen years. If our Penitentiary will make our shoes and clothing; our School for the Deaf do the printing and binding; the Convict Farms raise all our vegetables; this Institution can easily, with the additional expense of a few hundred dollars for appliances, make all the brooms, whisks and mattresses, and repair all the chairs and furniture of them all. I believe that by this means we can save to the tax-payers of our State not less than \$75,000.00 to \$100,



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Hon. E. C., 2.

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000.00 annually, and at the same time prepare our respective pupils for better citizenship when they complete the courses prescribed for their intellectual and physical education. We are ready for our part of the work any day.

With sincere regard,

Yours most respectfully,

*John E. Ray,*  
" " "

Principal.